

3/3/77

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FORM OF DOCUMENT	CORRESPONDENTS OR TITLE	DATE	RESTRICTION
SF-171	RE: Presidential Appointment(3 pp.) /Attached to memo from James King toThe President	3/3/77	C
memo	From Robert Lipshutz to The President(12 pp.) attached to memo from Rick Hutcheson to Lipshutz	3/3/77	C

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THE WHITE HOUSE
WASHINGTON

March 3, 1977

Z. Brzezinski -

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

cc: Bob Linder

Re: Crisis Reactions

send to
Vance, Turner,
Brown w/

cc to
Brz

THE WHITE HOUSE
WASHINGTON

~~Confidential~~

ACTION	FYI	
		MONDALE
		COSTANZA
		EIZENSTAT
		JORDAN
		LIPSHUTZ
		MOORE
		POWELL
		WATSON

ACTION	FYI	
		ARAGON
		BOURNE
	<input checked="" type="checkbox"/>	BRZEZINSKI
		BUTLER
		H. CARTER
		CLOUGH
		FALLOWS
		HARDEN
		HOYT
		KRAFT
		B. MITCHELL
		B. RAINWATER
		SCHLESINGER
		SCHNEIDERS
		SIEGEL
		T. SMITH
		WELLS
		VOORDE

- ☐ FOR STAFFING
- ☒ FOR INFORMATION
- ☐ TO PRESIDENT
TODAY

THE WHITE HOUSE
WASHINGTON

Mr. President:

Attached is for your
signature, and has been
redrafted per your revisions.

Rick

THE PRESIDENT HAS SEEN.

THE WHITE HOUSE

~~CONFIDENTIAL~~

WASHINGTON

MEMORANDUM FOR

THE SECRETARY OF STATE
THE SECRETARY OF DEFENSE
THE DIRECTOR OF CENTRAL INTELLIGENCE

SUBJECT: Crisis Reactions

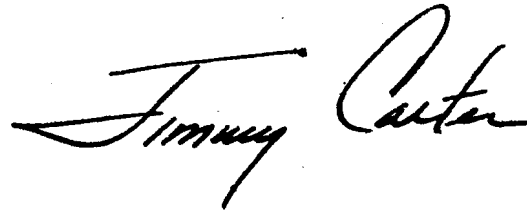
I am satisfied that our procedures for crisis management worked well in the course of the last several days. Appropriate and timely responses were developed by the State Department and DOD, working with the NSC, and I was kept informed in satisfactory fashion. However, there are a few procedural points which I wish to clarify for future reference:

1. Crisis Alert - Any of the above should notify me if the crisis appears to be grave. Otherwise, the above should consult immediately with my Assistant for National Security Affairs regarding scope and urgency of the crisis.

2. Presidential Action - The Special Coordination Committee of the NSC should promptly convene in order to present me with its assessment as well as options for appropriate presidential decision.

3. Except in emergency situations, decisions regarding deployment of U.S. armed forces should be submitted for my approval.

4. No press reports should be issued involving sensitive foreign matters without my or my press secretary's approval. In some cases the most important aspect of crisis management may be to limit the appearance of a state of crisis.



cc: The Chairman, Joint Chiefs of Staff

~~CONFIDENTIAL~~

"DETERMINED TO BE AN ADMINISTRATIVE MARKING
CANCELLED PER E.O. 12356, SEC. 1.3 AND
ARCHIVIST'S MEMO OF MARCH 16, 1983"

~~CONFIDENTIAL~~

MEMORANDUM

THE WHITE HOUSE
WASHINGTON

~~CONFIDENTIAL~~

March 1, 1977

ACTION

MEMORANDUM FOR: THE PRESIDENT
FROM: ZBIGNIEW BRZEZINSKI
SUBJECT: Crisis Procedures

23.

On the whole, our crisis procedures worked reasonably well in regards to our recent mini-crisis (I feel that we deserved something more serious and of greater historical import for our first crisis!) Nonetheless, I do think that several points need to be clarified in order to make certain that wires are not crossed, that premature orders are not issued, that proper consultations are held, and that options are put before you in a timely and orderly fashion.

I had a bit of a feeling that instead of handling the whole matter very coolly, there was some tendency to exaggerate its import. The enclosed memorandum, subject to your approval, is designed to clarify a few key points.

RECOMMENDATION

I recommend its approval.

Approve _____

Disapprove _____

Comment _____

Retype as amended - done
M

done,
and attached
for signature
Wp.

~~CONFIDENTIAL~~

~~CONFIDENTIAL~~

THE WHITE HOUSE
WASHINGTON

March 3, 1977

Charles Schultze

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

cc: Jim King
Hamilton Jordan

Re: Overseas Private Investment
Corporation: Attendance at
March Board Meeting by
unconfirmed Gov. Officials

THE WHITE HOUSE
WASHINGTON

ACTION	FYI	
		MONDALE
		COSTANZA
		EIZENSTAT
	X	JORDAN
		LIPSHUTZ
		MOORE
		POWELL
		WATSON

- ☐ FOR STAFFING
- ☐ FOR INFORMATION
- ☐ TO PRESIDENT
TODAY

ACTION	FYI	
		ARAGON
		BOURNE
		BRZEZINSKI
		BUTLER
		H. CARTER
		CLOUGH
		FALLOWS
		HARDEN
		HOYT
		KRAFT
		B. MITCHELL
		B. RAINWATER
		SCHLESINGER
		SCHNEIDERS
		SIEGEL
		T. SMITH
		WELLS
		VOORDE

*cc: Action to
Schulke
cc: King*

~~THE~~ PRESIDENT HAS SEEN.

THE WHITE HOUSE

WASHINGTON

March 2, 1977

*Schultze-
Do we need this?
J*

MEMORANDUM FOR: THE PRESIDENT
FROM: JAMES B. KING *JK*
SUBJECT: Overseas Private Investment Corporation:
Attendance at March Board Meeting by
Unconfirmed Government Officials

The Board of Directors of the Overseas Private Investment Corporation is scheduled to meet on March 15, 1977.

Key issues on the agenda include OPIC policy and direction, renewal legislation and internal reorganization.

The President may designate three government officials to this Board. Traditionally they are chosen from Treasury, State and Commerce in consultation with the Secretary of the Department.

Based on our consultations with these departments we will be recommending that the following officials be designated by the President after they are confirmed by the Senate. Until that time, we recommend that the nominees to these positions be asked to attend this meeting on an unofficial basis.

Treasury - The Assistant Secretary for
International Affairs
(Nominee: Fred Bergsten)

Commerce - The Under Secretary of Commerce
(Nominee: Sidney Harmon)

State - The Under Secretary for Economic Affairs
(Nominee: Richard Cooper)

_____ Approve _____ Disapprove

*Recommended: That for approval.. Many think
OPIC should be abolished.*

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THE WHITE HOUSE
WASHINGTON

March 3, 1977

Stu Eizenstat

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

Re: Summary of Weekly Briefing
Notes on U.S. Domestic
Developments, Week ending
2/21/77

THE WHITE HOUSE
WASHINGTON

ACTION	FYI	
		MONDALE
		COSTANZA
	<input checked="" type="checkbox"/>	EIZENSTAT
		JORDAN
		LIPSHUTZ
		MOORE
		POWELL
		WATSON

- ☐ FOR STAFFING
- ☒ FOR INFORMATION
- ☐ TO PRESIDENT
TODAY

ACTION	FYI	
		ARAGON
		BOURNE
		BRZEZINSKI
		BUTLER
		H. CARTER
		CLOUGH
		FALLOWS
		HARDEN
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		KRAFT
		B. MITCHELL
		B. RAINWATER
		SCHLESINGER
		SCHNEIDERS
		SIEGEL
		T. SMITH
		WELLS
		VOORDE

THE WHITE HOUSE
~~WASHINGTON~~

Mr. President:

Weekly briefing notes on
US domestic developments
prepared by Stu.

Rick

THE PRESIDENT HAS SEEN.

MEMORANDUM

**Electrostatic Copy Made
for Preservation Purposes**

THE WHITE HOUSE
WASHINGTON
March 1, 1977

*Stu -
This is all bad
news - Do a
better job next
week!
J*

MEMORANDUM FOR: THE WHITE HOUSE STAFF
FROM: Stu Eizenstat *Stu*
SUBJECT: Summary of Weekly Briefing Notes on U.S. Domestic
Developments, Week ending February 21, 1977

***INDUSTRIAL PRODUCTION (1967=100) declined an estimated 1% in January to 131.5. This is the largest decrease since February, 1975. With the exception of utilities production, all major industries and product groups were down. The decline reflects production losses due to cold weather and natural gas shortages.

***TOTAL HOUSING STARTS fell a record 27% in January to a seasonally-adjusted annual rate of 1,375,000 units. There were declines in both single and multi-family units, and all regions showed declines, with the South and North Central showing the largest losses. BUILDING PERMITS were down 13.7%, with all types and regions, with the exception of the West, showing losses. The South and North Central declined most.

** Real GROSS NATIONAL PRODUCT (1972 dollars) increased 2.4% (\$7.7 billion) in the fourth quarter of 1976 to a revised annual rate of \$1.2799 trillion, following a 3.9% rise in the third quarter. The slower rate of growth was attributed to a reduction in the rate of inventory accumulation.

** PERSONAL INCOME rose \$3.8 billion in January, to an annual rate of \$1.4433 trillion, the smallest monthly rise in over a year. Wages and salaries were up \$4.9 billion for the month after an \$8.6 billion rise in December. The slowdown in growth was due to severe weather in the northeast. Other types of income were sharply down.

**THE CONSUMER PRICE INDEX (1967=100) was up 0.8% in January, the largest monthly increase since July, 1975. Commodities rose at twice their December rate. Services were also up sharply. Food was up 0.9%, and Fuel Oil and Coal rose 2%. Used cars were up 3.8%. Sharp increases were noted in mortgage rates and property taxes.

*Preliminary estimates for 1977 show a decrease of 0.9% in the number of farms in operation from 1976. Average farm size is expected to increase 0.8% in 1977.

For those interested, in March, 1976, there were 660,000 two-person households in which the household head shared the living quarters with an unrelated person of the opposite sex. This is double the 1970 rate.

THE WHITE HOUSE

WASHINGTON

March 2, 1977

MEMORANDUM FOR:

THE PRESIDENT
THE VICE PRESIDENT

FROM:

STU EIZENSTAT

Stu

SUBJECT:

Weekly Briefing Notes on U.S. Domestic
Developments

Attached is the summary of the Weekly Briefing Notes for
February 21, 1977.

THE WHITE HOUSE
WASHINGTON

March 3, 1977

Bert Lance

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

cc: Stu Eizenstat

Re: The Overtime/Increased
Employment Relationship

THE WHITE HOUSE
WASHINGTON

CC LANCE

ACTION	FYI	
<input type="checkbox"/>	<input type="checkbox"/>	MONDALE
<input type="checkbox"/>	<input type="checkbox"/>	COSTANZA
<input type="checkbox"/>	<input checked="" type="checkbox"/>	EIZENSTAT
<input type="checkbox"/>	<input type="checkbox"/>	JORDAN
<input type="checkbox"/>	<input type="checkbox"/>	LIPSHUTZ
<input type="checkbox"/>	<input type="checkbox"/>	MOORE
<input type="checkbox"/>	<input type="checkbox"/>	POWELL
<input type="checkbox"/>	<input type="checkbox"/>	WATSON

- ☐ FOR STAFFING
- ☐ FOR INFORMATION
- ☐ TO PRESIDENT
TODAY

ACTION	FYI	
<input type="checkbox"/>	<input type="checkbox"/>	ARAGON
<input type="checkbox"/>	<input type="checkbox"/>	BOURNE
<input type="checkbox"/>	<input type="checkbox"/>	BRZEZINSKI
<input type="checkbox"/>	<input type="checkbox"/>	BUTLER
<input type="checkbox"/>	<input type="checkbox"/>	H. CARTER
<input type="checkbox"/>	<input type="checkbox"/>	CLOUGH
<input type="checkbox"/>	<input type="checkbox"/>	FALLOWS
<input type="checkbox"/>	<input type="checkbox"/>	HARDEN
<input type="checkbox"/>	<input type="checkbox"/>	HOYT
<input type="checkbox"/>	<input type="checkbox"/>	KRAFT
<input type="checkbox"/>	<input type="checkbox"/>	B. MITCHELL
<input type="checkbox"/>	<input type="checkbox"/>	B. RAINWATER
<input type="checkbox"/>	<input type="checkbox"/>	SCHLESINGER
<input type="checkbox"/>	<input type="checkbox"/>	SCHNEIDERS
<input type="checkbox"/>	<input type="checkbox"/>	SIEGEL
<input type="checkbox"/>	<input type="checkbox"/>	T. SMITH
<input type="checkbox"/>	<input type="checkbox"/>	WELLS
<input type="checkbox"/>	<input type="checkbox"/>	VOORDE



THE PRESIDENT HAS SEEN.

EXECUTIVE OFFICE OF THE PRESIDENT
OFFICE OF MANAGEMENT AND BUDGET
WASHINGTON, D.C. 20503

cc Lance
J

MAR 2 1977

MEMORANDUM FOR THE PRESIDENT

FROM: BERT LANCE *B Lance*
SUBJECT: The Overtime/Increased Employment Relationship

Your note of February 17, 1977, asked two questions concerning the use of overtime:

1. What can we do to increase employment in the Post Office, etc., by restricting overtime work?
2. What rules on overtime should be established to prevent circumvention of employment limits in government?

This memo attempts to answer your first question. We will be back to you a little later with an answer to the second. With respect to the Post Office, there are major reasons (1) why our flexibility is constrained, (2) why the Post Office may resist attempting to increase their employment by cutting their annual hours of overtime, and (3) why such action may not be particularly effective in any case.

First, by virtue of the Postal Reorganization Act of 1970, the Postal Service enjoys a quasi-independent status which insulates it from direct Executive Branch control. We do not currently have the authority to establish employment goals or ceilings for the Postal Service. The voluntary cooperation of the Postal Service would be essential.

Second, under the terms and conditions of the current labor contract, postal management is limited in its flexibility to hire and fire postal employees. Any increases to the regular workforce automatically benefit from the contract's "no-layoff" provision. Increases in "casual" employment--which do not add to the regular workforce--are limited to five percent of total employment.

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Third, since the postal reorganization of 1970, management has sought to reduce overall employment to lessen the impact of higher operating costs on postage rates. Total employment in the Service has fallen from 707,000 in 1972 to 676,000 in 1976, a drop of nearly five percent. Employment is estimated to decline another one percent this year to a level of 668,000. It is unlikely that postal management would support a reversal in this trend.

Fourth, the estimated 48 million hours in annual overtime payments are spread among a large number of postal employees in some 40,000 post offices, stations, and branches throughout the country. Consequently, the actual amounts of overtime per letter carrier or clerk are relatively small, thus it is unlikely that any substantial increase in employment could be achieved in this area. (Example: If the 48 million hours overtime are spread over 500,000 postal workers, then each works about 12 days overtime annually.)

Finally, if increases are made to the regular postal workforce, this would probably result in higher operating costs, which could in turn necessitate a postage rate increase or the need to increase direct Federal subsidization of postal operations. As you know, the Service is under great pressure to avoid raising their rates or asking for new subsidies.

OMB's tentative judgment is that there is not much scope for increasing Postal Service employment through limiting overtime and that there is some question as to the advisability of such an effort. However, we would be pleased to discuss this with Postmaster General Bailar if you wish us to pursue the issue.

Pursue _____

Don't Pursue ✓

J.C.

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THE WHITE HOUSE
WASHINGTON

March 3, 1977

Bill Gulley ~~replied~~

The attached should be delivered
to the Secretary of Defense.
Thanks.

Rick Hutcheson

cc: Z. Brzezinski

Re: FY 77 & FY 76 Short Fall
in the DOD

THE WHITE HOUSE
WASHINGTON

3-3-77

To Harold Brown

Checking with Mike,
Can you give me your
best estimate of the
7477 & 7476 short-
fall in the D.D. Also,
Can the projected amounts
be minimized?

J. C.

THE WHITE HOUSE
WASHINGTON

TE
HAROLD
BROWN
ACTION

ACTION	FYI	
		MONDALE
		COSTANZA
		EIZENSTAT
		JORDAN
		LIPSHUTZ
		MOORE
		POWELL
		WATSON

- ☐ FOR STAFFING
- ☐ FOR INFORMATION
- ☐ TO PRESIDENT
TODAY

ACTION	FYI	
		ARAGON
		BOURNE
	X	BRZEZINSKI
		BUTLER
		H. CARTER
		CLOUGH
		FALLOWS
		HARDEN
		HOYT
		KRAFT
		B. MITCHELL
		B. RAINWATER
		SCHLESINGER
		SCHNEIDERS
		SIEGEL
		T. SMITH
		WELLS
		VOORDE

THE WHITE HOUSE
WASHINGTON

March 3, 1977

Greg Schneiders

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

Re: Note to Greg on Subterfuge

THE WHITE HOUSE
WASHINGTON

3-3-77

Greg -

The Subterfuge
bothers me also. I
don't know what to
do about it -

J

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THE PRESIDENT AND SENATE

THE CHAIRMAN OF THE
COUNCIL OF ECONOMIC ADVISERS
WASHINGTON

March 2, 1977

MEMORANDUM FOR THE PRESIDENT (Eyes Only)

FROM: CHARLIE SCHULTZE *CLS*

SUBJECT: February Unemployment

The February unemployment rate rose from 7.3% in January to 7.5% in February. The numbers for the last several months are:

November	1976	8.0%
December	1976	7.8%
January	1977	7.3%
February	1977	7.5%

The data for February were collected in the week beginning February 7. The worst of the cold weather was over. But the effects on the unemployment rate were still smaller than expected.

Over the last two months total nonfarm unemployment has risen strongly -- from December to February it rose by 688,000. The labor force dropped abnormally in January (producing the large fall in unemployment that month) and then rose sharply again in February.

These numbers will be released Friday morning.

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for Presidential Library

*Mr. President -
Shown to Jody
per your instructions -
Rich*



THE WHITE HOUSE
WASHINGTON

3-3-77

Rich-

Do not open
Schultze memo to
me -

I'll decide who
should see it (if
anyone) after reading
it myself -

J

Electrostatic Copy Made
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RECEIVED MARCH 3, 1977

MARCH 3, 1977
10:30 a.m.

MR. PRESIDENT:

SENATOR MOYNIHAN CALLED TO PASS ALONG THE FOLLOWING
MESSAGE:

HE SAID HE HAD TALKED TO YOU ABOUT TWO WEEKS AGO ABOUT
THE WARNKE NOMINATION. HE HAS CONSULTED WITH SENATOR
JACKSON AND ALTHOUGH HE HASN'T REALLY FINALLY MADE UP
HIS MIND TO SUPPORT WARNKE, MOYNIHAN WANTED YOU TO KNOW
HE MAY NOT FIND IT POSSIBLE TO DO SO.

Nell

**Electrostatic Copy Made
for Preservation Purposes**

THE WHITE HOUSE
WASHINGTON

March 3, 1977

Jack Watson

The attached is forwarded to
you for your information.

Rick Hutcheson

Re: Cabinet Meeting Minutes
2/21/77

THE WHITE HOUSE
WASHINGTON

Rick Hutcheson 3/2/77

TO: Larry Bailey
Bruce Kirschenbaum
Larry Gilson
Jim Parham
Cynthia Wilkes

FROM: Jack Watson

RE: Original Minutes

THE ATTACHED IS FOR YOUR:

Information

Review & Comment

Action

Letter Response/
My Signature

Letter Response/
Your Signature

File

_____✓

Parham

THE PRESIDENT HAS SEEN.

ok
J.C.

THE WHITE HOUSE

WASHINGTON

CABINET MEETING MINUTES
Monday, February 21, 1977

The fifth meeting of the Cabinet was called to order by the President at 9:07 a.m., Monday, February 21, 1977. All Cabinet members were present except Secretaries Kreps, Marshall, Vance, and Ambassador Young. Paul Jensen, Executive Assistant to the Secretary of Labor; Warren Christopher, Deputy Secretary of State; and Stoney Cooks, Assistant to Ambassador Young, attended in place of Secretaries Marshall and Vance, and Ambassador Young. Other persons present were:

Zbigniew Brzezinski
Midge Costanza
Bowman Cutter
Cissie Dolvin (the
President's Aunt)
Stuart Eizenstat
Jane Frank
Rex Granum
Hamilton Jordan

Robert Lipshutz
James McIntyre
Dale McOmber
Bunny Mitchell
Richard Moe
Frank Moore
Charles Schultze
Ruth Stapleton (the
President's Sister)
Jack Watson

The President made the following remarks:

- (1) The President reiterated his request for weekly summaries of major departmental activities and asked that the summaries be submitted to Jack Watson by 3:00 p.m. on Friday afternoons, so that he can review them on Saturday.
- (2) The President expressed his concern about delays in clearances at the Deputy and Undersecretary levels. He asked Messrs. Jordan and Lipshutz to meet with the Secretaries and to expedite the process in every way possible.
- (3) The President commended Mr. Schultze for his recent memoranda on the inflationary impact of various programs. The President noted that we must begin to review all programs, old and new, with an eye to their inflationary effects.

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(4) The President described the schedule of events for the visit of Canadian Prime Minister Pierre Trudeau, and said that any last-minute suggestions for his discussions with Mr. Trudeau should be communicated directly to Dr. Brzezinski.

(5) The President reiterated his intention to reduce and simplify federal paperwork, reports and regulations. He said that he plans to meet with Members of Congress to discuss the feasibility of an omnibus bill on the subject and asked Cabinet members to give him their recommendations as to what should be covered.

(6) The President briefly described his staff's efforts to develop a comprehensive analysis of regulatory reform proposals. He stressed the need to work closely with Members of Congress on legislation they are sponsoring in this area.

(7) The President asked Cabinet members to send copies of their proposed testimony to Stu Eizenstat and Jack Watson in order to facilitate coordination and consistency of the Administration's positions on major legislation. The President also reminded Cabinet members to review his campaign statements so that their policies will be consistent with his promises.

(8) The President said that beginning tomorrow evening he and Rosalynn will take a speed-reading course at the White House. Any Cabinet members who would like to take the course are welcome to join them each Tuesday night for the next several weeks. Those interested should let Mr. Watson know.

(9) The President asked the Secretary of Defense to expedite proper restoration of status for Vietnam discharges.

(10) The President commended Secretary Kreps for steps she is taking to include her sub-Cabinet members in discussions of Cabinet policy. In a similar vein, the President would like to include Cabinet members and their wives in briefings by Messrs. Brzezinski, Schlesinger, Blumenthal, Califano, and perhaps others. He asked Mr. Watson to work out the details of such briefings.

The President asked Ms. Harris to talk with Ms. Kreps regarding the activities of HUD and Commerce in the economic development area to insure no duplication of programs in the two Departments. Ms. Harris said that the top staff of both Departments were meeting to discuss the subject at 11:30 this morning.

(11) The President said that he had called for a thorough review of the funding on all current dam projects. He has directed OMB to work with Secretary Andrus and the Corps of Engineers to complete a reassessment of all dam projects within the next 60 days.

(12) The President noted that Congress had legislatively mandated a White House Conference on Balanced Growth and Economic Progress. The President indicated that he would like to hold the conference within this calendar year and suggested that Ms. Kreps should take the lead in coordinating plans and preparations for the meeting.

(13) The President reminded Cabinet members that a joint meeting between them and the Governors of the 50 states will be held in the Cabinet Room on Monday, February 28 from 2:30 to 4:30 p.m. The agenda for the meeting includes:

- (a) Government reorganization and intergovernmental management;
- (b) Energy;
- (c) The FY 78 budget.

The President said that Cabinet members who have an item of crucial importance to add to the agenda should give it to Mr. Watson today. Mr. Watson added that the final proposed agenda will go to the President by Wednesday noon and, subject to the President's approval, will be distributed on Thursday.

(14) The President then called on Cabinet members for comments, beginning with the Secretary of Defense. The following is a summary of matters discussed:

Dr. Brown noted that:

- (i) the FY 78 budget reflects an increased emphasis on NATO;

- (ii) savings in the defense budget for fiscal years 78 and 79 will depend largely on reducing personnel costs. The President stressed the importance of continuing consultation with members of Congress on such matters.

(15) Mr. Adams described the status of legislation affecting regulatory reform in the transportation area. He pointed out that vacancies exist on both the CAB and the ICC.

Mr. Adams reported that DOT is attempting to develop standards on fuel economy and air bags by July 1 after full public hearings. He hopes to have air emission standards developed by the same date.

The President and Messrs. Schultze and Blumenthal stressed the need for a comprehensive, realistic and integrated policy on the automobile. The President noted, for example, the relation of the nation's "automobile" policy to the comprehensive energy package, to be ready on April 20.

(16) Mr. Lance described the briefing schedule for publication of the FY 78 budget. The President commended Mr. Lance for an excellent job and reiterated that Cabinet members will be expected to take 95 percent of the initiative on development of the FY 79 budget.

(17) Messrs. Lance and Califano voiced some continuing concerns about the hiring freeze. The President stated that his intention is to hold the level of employment relatively constant. Departments can hire new personnel, as necessary, to compensate for attrition.

(18) Mr. Schlesinger indicated that the energy reorganization legislation is about 95 percent complete and said that Mr. Watson has a copy of his proposal for delivery to the President. He is continuing to meet with Cabinet members on issues of mutual concern. He plans to begin discussions with Congress on the proposal this week.

Mr. Schlesinger said that the energy situation is deteriorating and urged Cabinet members to purchase fuel-efficient cars and to take other substantive and

symbolic actions which would evidence their and the Administration's serious concern with the situation.

(19) Ms. Harris described HUD's initiatives to reduce energy involved in space heating. She noted her upcoming testimony on the FY 77 Supplemental and the new block grant proposal.

(20) The President stated that he enjoyed his visits to several Cabinet Departments last week and that he plans to complete his visits to the Cabinet Departments within the next two weeks.

(21) Mr. Bergland described some of the devastating effects of the drought on the Western States.

He asked for guidance on the Administration's international commodities policy.

Mr. Bergland said that the Farm Bill will be ready by the March 15 deadline. The President asked him for a memorandum on the bill.

(22) Mr. Blumenthal reported that the Economic Policy Group is beginning to work on U. S. commodity policy, and that Mr. Bergland will be involved in that work. He briefly discussed the economic situation in Mexico.

Mr. Blumenthal gave a brief status report on Congressional reaction to the economic stimulus package.

He reported that his staff has reviewed Treasury's 27 advisory committees and that 15 to 18 of the 27 can be eliminated.

(23) The President said that he would like Mr. Schlesinger to brief the Cabinet and White House staff on the nation's energy situation in the near future. Mr. Schlesinger said that he will be prepared to do so in two weeks, after the reorganization plan is sent to the Hill. The President asked Mr. Watson to discuss the matter further with Mr. Schlesinger and to set up a briefing.

(24) Mr. Bell reported that he and Secretary Marshall plan to meet on proposed legislation concerning illegal aliens.

He described the Justice Department's involvement in several school desegregation suits.

(25) Mr. Califano explained the history of HEW's involvement in cutting off funds to school districts that fail to comply with federal antidiscrimination provisions. The President reiterated his commitment to enforce those provisions.

Mr. Califano stressed the importance of the health care cost containment program in the FY 78 budget.

(26) Mr. Andrus reported briefly on his meeting with Governors and other officials of 20 Western States in Denver on Sunday. He summarized the Interior Department's efforts to get more natural gas on line and available for consumption and discussed the implications of a federal district court order closing certain drilling operations off the Atlantic coast.

(27) Mr. Christopher commented briefly on Secretary Vance's trip to the Middle East and said that Mr. Vance was scheduled to return to Washington tonight.

(28) The President asked Mr. Adams to recommend policies on the oil pollution problem and cargo preferences.

(29) The President asked Cabinet members to assess possible uses of volunteers in their Departments.

(30) The President asked the Cabinet's help in preparing a book on "Goals for America" -- what we can hope to achieve in the United States in the next 5, 10, 15, 20 years. He undertook a similar project in Georgia and believes that such an effort on a national scale would be valuable. The project will be done next year.

(31) Dr. Brzezinski outlined the NSC's ongoing review of intelligence activities, and its attempt to develop a set of common standards for human rights.

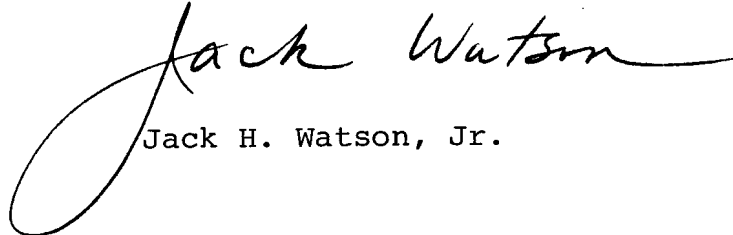
At the President's direction, the NSC is setting up a planning office on the economic summit.

(32) The President said that he has asked Secretary Vance to reassess U. S. compliance with the Helsinki Accords.

(33) The President reminded Cabinet members that Prime Minister Trudeau will arrive at 3:30 P.M. today.

The meeting was adjourned by the President at 11:21 a.m.

Respectfully submitted,

A handwritten signature in cursive script that reads "Jack Watson". The signature is written in dark ink and is positioned above the printed name.

Jack H. Watson, Jr.

THE WHITE HOUSE
WASHINGTON
March 3, 1977

Jody Powell

The attached is forwarded to
you for your information.

Rick Hutcheson

Re: Article from Lansing State
Journal: President Values
Privacy

THE WHITE HOUSE
WASHINGTON

ACTION	FYI	
		MONDALE
		COSTANZA
		EIZENSTAT
		JORDAN
		LIPSHUTZ
		MOORE
X		POWELL
		WATSON

- ☐ FOR STAFFING
- ☐ FOR INFORMATION
- ☐ TO PRESIDENT
TODAY

ACTION	FYI	
		ARAGON
		BOURNE
		BRZEZINSKI
		BUTLER
		H. CARTER
		CLOUGH
		FALLOWS
		HARDEN
		HOYT
		KRAFT
		B. MITCHELL
		B. RAINWATER
		SCHLESINGER
		SCHNEIDERS
		SIEGEL
		T. SMITH
		WELLS
		VOORDE

2/25/77

THE WHITE HOUSE
WASHINGTON

Mr. President -

Don't ~~thought~~ you
might appreciate
seeing this. His
attitude is representative
of a substantial number
of negatives coming you.

Jer



Don Campbell

LANSING STATE JOURNAL

2/23

C

President values privacy

THE PRESIDENT HAS SEEN.

WASHINGTON — The new president and the press have in effect agreed to disagree on how the press should cover the new president.

There's nothing earth-shattering about this. It's of far less importance to most people than the price of coffee, no doubt, but it does give us some additional insight into Jimmy Carter's thinking.

BASICALLY, CARTER values his privacy. He feels that if he wants to do something privately, with his family, say, he shouldn't be bound by some unwritten rule that he has to tip off the White House press corps in advance.

There are some reporters in Washington who don't think a president has a private life. At the least, they think they should be witnesses to every move he makes, every act he engages in, outside the confines of the living quarters of the White House.

And there are some who probably would like to sit by his bed at night and watch him sleep, on the theory that he might mumble something which they could write down and go tell the world about.

THIS SELF-ASSIGNED attitude of eternal vigilance has been fostered by several things. Most obviously, the assassination of John Kennedy and the assassination attempts on Gerald Ford in 1975 have increased our awareness that the president's life is potentially in danger almost anytime he strays from the security of the White House.

The misconduct by Richard Nixon during the Watergate coverup apparently has heightened the feeling among some reporters that any unwitnessed presidential act is suspect.

The debate over coverage of the president took on new life a couple of weeks ago, when Carter and his wife Rosalynn took daughter Amy to the opera at the Kennedy Center on a Sunday afternoon without notifying the press.

NORMALLY, WHEN a president leaves the White House he is accompanied by what is called a press "travel pool," consisting of four or five still photographers, at least three print reporters and a television crew consisting of a correspondent, cameraman, sound man and light man. The pool then files a report and makes available a tape recording and film to the rest of the press corps on its return.

This unwieldy procedure reflects in part the domination of public life by the broadcast media — as far as they are concerned, if something wasn't recorded on tape and film, it didn't happen.

In any event, the opera outing produced a storm of criticism from the press corps. The ill feeling was compounded a week later, when Carter held what amounted to a three-hour walking press conference down the main street of Plains after Press Secretary Jody Powell had told reporters that Carter would have nothing to say on his visit home short of a national emergency.

SOME OF the reporters who had stayed in Washington that weekend with that understanding seemed to have felt their news organizations simply couldn't rely on the reporting of Carter's comments by such White House veterans as Helen Thomas of United Press International and Frank Cormier of the Associated Press.

Carter himself brought things to a head last Thursday by initiating a meeting with seven representatives of the White House press corps. It was a relaxed meeting, but one which settled little.

Carter pledged to take reporters' problems into account, but made it clear that he intends to pursue his private life without telling the press of his every movement.

IF HE wants to walk down the street in Plains and talk nonstop, he indicated, it's up to the press whether they choose to be there or not.

Carter would appear to be at least half right in his position, if not more so. The press doesn't have to be everywhere. After all, Carter could fall down the stairs in the White House and break his neck without ANYBODY seeing it. If he wanted to engage in some shady deal, he could figure out a way.

The fact, of course, is that Carter has been more open with the press than most recent presidents. And his desire for some privacy makes practical sense.

IN HIS Thursday meeting with the reporters, for example, he noted that he would like to be able to go quail hunting on his Georgia farm without reporters "tramping up and down and getting in the way of the dogs."

Any hunter can sympathize with him on that.

And five will get you ten that the first time he shot a quail some television cameraman would demand that he throw the quail up in the air and shoot it again, complaining that the first shot was out of focus.

Don Campbell is writer for the Gannett News Service Washington Bureau.

Electrostatic Copy Made
for Preservation Purposes

THE WHITE HOUSE
WASHINGTON

March 3, 1977

Frank Moore

The attached is forwarded to
you for your information.

Rick Hutcheson

Re: Congressional Mail to the
President. 3/2/77

THE WHITE HOUSE
WASHINGTON

ACTION	FYI	
		MONDALE
		COSTANZA
		EIZENSTAT
		JORDAN
		LIPSHUTZ
	<input checked="" type="checkbox"/>	MOORE
		POWELL
		WATSON

- ☐ FOR STAFFING
- ☐ FOR INFORMATION
- ☐ TO PRESIDENT
TODAY

ACTION	FYI	
		ARAGON
		BOURNE
		BRZEZINSKI
		BUTLER
		H. CARTER
		CLOUGH
		FALLOWS
		HARDEN
		HOYT
		KRAFT
		B. MITCHELL
		B. RAINWATER
		SCHLESINGER
		SCHNEIDERS
		SIEGEL
		T. SMITH
		WELLS
		VOORDE

THE PRESIDENT HAS SEEN.

MAIL SUMMARY 3/2/77

CONGRESSIONAL MAIL TO THE PRESIDENT

PAGE -1-

C
/

To: Frank Moore

<u>FROM</u>	<u>SUBJECT</u>	<u>DISPOSITION</u>	<u>COMMENTS</u>	<u>SIGNATURE</u>
Rep. Doug Barnard	Disappointed that Richard Russell Dam included on list of water projects to be reevaluated and possibly eliminated.	ack/BL		
Chairman Bizz Johnson	Expresses concern over review of water projects; believes Water Resources Development Act provides for sufficient review.	ack/BL		
Sen. Dennis DeConcini	Concerned about Central Arizona project.	ack/BL		
Sen. Howard Metzenbaum	Suggests that U.S. make effort to portray humanist ideals internationally.	ack/State		
Rep. John Breckinridge	Appreciates your meeting re Lexington Blue Grass Army Depot; forwards copies of pertinent correspondence.	ack/Def.		
Sens. Cannon, Kennedy	Hope Administration will support efforts to reduce airline regulation; have introduced legislation.	ack/DOT		
Sen. James B. Pearson	Urges you to direct Secy. of Agriculture to increase loan level for wheat and extend reseal authority for '76 wheat crop.	ack/Ag.		
Sen. John A. Durkin	Urges imposition of strict quota on shoe imports.	Exec. Ofc., Trade Rep.		
Rep. Robert Drinan	Urges exemption of small footwear companies owned by Americans but producing overseas from footwear import quotas.	"		

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MAIL SUMMARY 3/2/77

CONGRESSIONAL MAIL TO THE PRESIDENT

PAGE -2-

<u>FROM</u>	<u>SUBJECT</u>	<u>DISPOSITION</u>	<u>COMMENTS</u>	<u>SIGNATURE</u>
Sen. Dick Stone	Forwards letter requesting special commendation letter for American Society of Dentistry for Children.	EH		
Rep. Wes Watkins	Invites you to attend Annual Peanut Festival, October, Durant, Oklahoma.	FV		
Rep. Edward Koch	Endorses invitation to participate in Solidarity Sunday on behalf of Soviet Jewry, New York, May 1, 1977.	FV		
Rep. Richardson Preyer	Endorses invitation to opening of "Sword of Peace" drama in Snow Camp, N.C., summer.	FV		
Rep. Gillespie Montgomery	Mississippi Broadcasters Assn. invites you to speak at their annual convention, Biloxi, June 2-3, 1977.	FV		
Rep. Jack Edwards	Endor ^{es} AIAA's invitation to Aerospace Science meeting, January '78, Huntsville, Alabama.	FV		
Rep. William Ford	Endorses invitation from Peoples Community Hospital Authority to dedication of new hospital, May, 1977, Taylor, Mich.	FV		
Sen. James B. Allen	Endorses AIAA's invitation to January '78 meeting, Alabama.	FV		
Rep. Gary Myers	Constituents wish to be invited to White House.	GP		
Rep. Ted Weiss	Endorses invitation to Solidarity Sunday in support of Soviet Jewry, N.Y., May 1977.	FV		

MAIL SUMMARY 3/2/77

CONGRESSIONAL MAIL TO THE PRESIDENT

PAGE -3-

<u>FROM</u>	<u>SUBJECT</u>	<u>DISPOSITION</u>	<u>COMMENTS</u>	<u>SIGNATURE</u>
Sen. Daniel K. Inouye	Urges your presence at dedication of new federal building in Hawaii in June.	Rosalynn's Schedulers		
"	Endorses invitation from Geo. Chapman of Am. Soc. of Newspaper Editors to annual convention in Hawaii, May 1-5.	FV		
Sen. Lawton Chiles	Endorses invitation from Greater Homestead Chamber to Installation Banquet, October, Homestead A.F.B., Fla.	FV		
Various Members	Three photo requests; one birthday greetings request.	GC		
Sen. William Proxmire	Three-page endorsement of Irving M. Pollack for Chmn. of SEC.	ack/JK		
Rep. Bill Frenzel	Endorses reappointment of Marge Shanard to Panama Canal Company Board.	ack/JK		
Sen. Pete Domenici	Urges consideration of Ross Newmann for CAB Chairman.	ack/JK		
Sen. Spark Matsunaga	Forwards resume of Dr. Norman Meller for South Pacific Commission.	ack/JK		
Sen. Alan Cranston	Recommends Wayne Horovitz for Director of Fed. Mediation and Reconciliation Bd.	ack/JK		
Sen. Bill Scott	Forwards constituent letters - all in opposition to Joan Claybrook for Natl. Hwy. Safety Admin. because of her support of airbags.	HJ		

MAIL SUMMARY 3/2/77

CONGRESSIONAL MAIL TO THE PRESIDENT

PAGE -4-

<u>FROM</u>	<u>SUBJECT</u>	<u>DISPOSITION</u>	<u>COMMENTS</u>	<u>SIGNATURE</u>
Rep. Jim Mattox	Recommends Mrs. Elmer G. Krueger for President Commission on Mental Health.	Kathy Cade		
Rep. Steve Symms	Recommends Louise Miller McClure, wife of Sen. Jim McClure, for Board of the National Endowment for the Arts.	ack/JK		
Sen. Spark Matsunaga	Forwards resume of Dallas C. Williams who is interested in the FCC.	ack/JK		
Rep. Jack Brooks	Urges consideration of Jim Rafferty for Asian Development Bank in Manila.	ack/JK		
Rep. James Abdnor	Forwards letter endorsing Robert L. Herbst for A/S of Interior.	ack/JK		
Rep. Dan Rostenkowski	Recommends Harry H. Semrow for Postmaster General.	ack/JK		
Rep. Robert Nix	Forwards letter recommending William C. Gordon for Under Secy. of HUD.	ack/JK		
Rep. Thomas Foley	Endorses William P. Shannon for Ambassador to Ireland.	ack/JK		
Sen. Bob Packwood	Forwards resume of Ronald Sheck who is interested in the Board of AmTrak.	ack/JK		
Sen. Alan Cranston	Forwards resume of and endorses John Flynn.	ack/JK		
Sen. Don Riegle	Endorses Roy Sessums for A/S of the Army for Civil Works.	ack/JK		

MAIL SUMMARY 3/2/77

CONGRESSIONAL MAIL TO THE PRESIDENT

PAGE -5-

<u>FROM</u>	<u>SUBJECT</u>	<u>DISPOSITION</u>	<u>COMMENTS</u>	<u>SIGNATURE</u>
Rep. Manuel Lujan	Endorses Ross I. Newmann for Chmn. of CAB.	ack/JK		
Rep. James C. Corman	Recommends Stanley Wantola for Reg. Dir. of SBA in New York.	ack/JK		
Rep. John F. Seiberling	Recommends both F. Eugene Smith and Rae Ely for Advisory Council on Historic Preservation.	ack/JK		
Sen. Spark Matsunaga	Recommends Lisa Naito for appointment to a commission relating to criminal justice.	ack/JK		
"	Endorses reappointment of Paul DeFalco, Jr. to Reg. EPA Administratorship.	ack/JK		
"	Recommends George E. Mattimoe for Metric Board.	ack/JK		
"	Urges consideration of John Leopold for Civil Rights Commission.	ack/JK		
Reps. Moss and Van Deerlin	Nine-page in-depth analysis of studies done on appointments to regulatory agencies; they write in particular as to FCC.	ack/HJ		
Rep. Ullman and Sen. Carl Curtis	Forward constituent letters.	Ref.		

THE WHITE HOUSE
WASHINGTON

March 3, 1977

Fran Voorde

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

cc: Hamilton Jordan
Tim Kraft

Re: Former President Ford

THE WHITE HOUSE
WASHINGTON

ACTION	FYI	
		MONDALE
		COSTANZA
		EIZENSTAT
	X	JORDAN
		LIPSHUTZ
		MOORE
		POWELL
		WATSON

- ☐ FOR STAFFING
- ☐ FOR INFORMATION
- ☐ TO PRESIDENT
TODAY

ACTION	FYI	
		ARAGON
		BOURNE
		BRZEZINSKI
		BUTLER
		H. CARTER
		CLOUGH
		FALLOWS
		HARDEN
		HOYT
	X	KRAFT
		B. MITCHELL
		B. RAINWATER
		SCHLESINGER
		SCHNEIDERS
		SIEGEL
		T. SMITH
		WELLS
	X	VOORDE

THE PRESIDENT HAS SEEN.

MEMORANDUM

THE WHITE HOUSE
WASHINGTON

March 3, 1977

TO: Tim Kraft
FROM: Fran *fran*
RE: Former President Ford

Mr. Ford will be in Washington the
23rd and 24th of this month.

Would the President wish to initiate
a meeting with him?

✓ yes no

If a meeting is requested, would the
President wish to see?

 yes no

[Signature]

**Electrostatic Copy Made
for Preservation Purposes**

THE WHITE HOUSE
WASHINGTON

March 3, 1977

Hamilton Jordan

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

Re: Alan Campbell, Syracuse U.

THE PRESIDENT HAS SEEN.

THE WHITE HOUSE

WASHINGTON

Brief Greeting and Picture
with Jesse Unruh, State
Treasurer of California

Thursday - March 3, 1977

5:50 P.M. (5 Minutes)

From: Tim Kraft

Jesse Unruh is in town for a Council of State Governments meeting. He asked for a chance to offer his congratulations and support.

Unruh endorsed you just before the Maryland primary in opposition to his home State's Governor and worked subsequently in other primaries and the general election.

We hope that Unruh will continue to help us and keep us informed about California.

Mr. Unruh will be accompanied to the White House by Kevin Smith who is DNC desk person for the region including California.

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for Preservation Purposes

THE WHITE HOUSE
WASHINGTON

Handwritten signature

ACTION	FYI	
		MONDALE
		COSTANZA
		EIZENSTAT
	<input checked="" type="checkbox"/>	JORDAN
		LIPSHUTZ
		MOORE
		POWELL
		WATSON

- ☐ FOR STAFFING
- ☒ FOR INFORMATION
- ☐ TO PRESIDENT
TODAY

ACTION	FYI	
		ARAGON
		BOURNE
		BRZEZINSKI
		BUTLER
		H. CARTER
		CLOUGH
		FALLOWS
		HARDEN
		HOYT
		KRAFT
		B. MITCHELL
		B. RAINWATER
		SCHLESINGER
		SCHNEIDERS
		SIEGEL
		T. SMITH
		WELLS
		VOORDE

THE PRESIDENT HAS SEEN.
CIVIL SERVICE COMMISSIONER

++

ALAN K. CAMPBELL

(53 - Syracuse, New York)

Dean, Maxwell School of Government, Syracuse University.

COMMENTS

Roy Crawley, retired, former Executive Director, National Academy of Public Administration: "Comes as close to being the ideal Chair of CSC as anyone I know. Has extraordinary knowledge of the social sciences. Not a captive of the career civil service. Creative and substantial. Not beholden to anyone."

Charles R. Warren, Project Director, National Academy of Public Administration: "Very highly thought of in public administration circles. Is tough and expects loyalty. Has highest integrity and ability to do a good job. Primarily academic but has very good experience in New York State."

Marian Boist, Assistant to Chancellor, Syracuse University: "A loyal and dedicated person. Has been Mr. Democrat in New York State. Gets highest marks in all respects as administrator and innovator. Has been waiting and ready to serve in government."

Robert C. Holland, President, Foundation for Economic Development: "Was superb as advisor on improving labor relations within state and local government. High integrity. Has not worked in federal civil service but is well respected. Has ability to analyze problems and break away from traditional solutions. Has good ideas."

William Coleman, Consultant to State and local government: "Very adept in labor matters. Has written extensively on this matter. Wide view and good insight into state and local government. Would want to change the CSC."

_____ I would like further checks made.

_____ I am not interested.

_____ Let us discuss.

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for Preservation Purposes

*Ham - Hill
Submit paper tomorrow -
I may have to call the
College Pres & Lady Bird
Nothing certain yet
J*

ALAN K. CAMPBELL

Syracuse, New York
B. 1923 - 53 yrs.

Education

1947	A.B. Whitman College
1949	M.P.A. Wayne State University
1950	M.P.A. Howard University
1952	Ph.D. Harvard University

Experience

1969 -	Dean, Maxwell School of Citizenship and Public Affairs, Syracuse Univ.
1969 -	Consultant, Advisory Commission on Intergovernmental Relations
1970-74	N.Y. State Council of Economic Advisors
1967	Elected Delegate to N.Y. State Constitutional Convention and Chair, Convention's Committee on Home Rule and Local Govt.
1961-68	Director, Metropolitan Studies Programs, Maxwell School

Publications

The Political Economy of State and Local Government
Reform, 1976 and others.

Personal

National Academy of Public Administration Board, 1972;
Committee for Economic Development; Visiting Committee,
Harvard Board of Overseers, JFK School of Government,
1973 - present.

THE WHITE HOUSE
WASHINGTON

March 3, 1977

Tim Kraft

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

cc: Scheduling of President's
meetings.

THE WHITE HOUSE
WASHINGTON

ACTION	FYI	
		MONDALE
		COSTANZA
		EIZENSTAT
		JORDAN
		LIPSHUTZ
		MOORE
		POWELL
		WATSON

- ☐ FOR STAFFING
- ☐ FOR INFORMATION
- ☐ TO PRESIDENT
TODAY

ACTION	FYI	
		ARAGON
		BOURNE
		BRZEZINSKI
		BUTLER
		H. CARTER
		CLOUGH
		FALLOWS
		HARDEN
		HOYT
X		KRAFT
		B. MITCHELL
		B. RAINWATER
		SCHLESINGER
		SCHNEIDERS
		SIEGEL
		T. SMITH
		WELLS
		VOORDE

THE WHITE HOUSE
WASHINGTON

5.3.77

Tim -

In general, I would
rather complete my
scheduled meetings
earlier than to have
a 2-3 hour gap
in the afternoon
schedule -



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for Preservation Purposes

THE WHITE HOUSE
WASHINGTON

March 3, 1977

Zbigniew Brzezinski

The attached should be delivered
to Secretary Vance as soon as
possible.

Rick Hutcheson

*Cabinet to designate
people to speak to
Hutchinson.*

THE WHITE HOUSE
WASHINGTON

March 3, 1977

Bill Gulley

The attached should be delivered
to Secretary Brown as soon as
possible.

Rick Hutcheson

THE WHITE HOUSE
WASHINGTON

3-2-77

To Members of Cabinet

Please designate someone who can speak for you concerning personnel appointments, so that I can give this name to Governors and other high officials who prefer not to contact me directly.

Send the name to Hamilton Jordan.



cc: Ham

THE WHITE HOUSE
WASHINGTON

3-3-77

To Cy Vance

a) My letter to Torrijos was delayed until too late to use it. The Panama US Ambassador should have had no role in its text.

b) Reuben Askew's Israel Ambassador list was leaked to the press. In the future have only one copy of their recommendations made. Treat it as SECRET.

c) Please expedite comments on my letter to Brezhnev.

J. C.

By Special messenger.

3/3/77

TO VANCE

not
personal & confid.

not thru NSC

Rich

THE WHITE HOUSE
WASHINGTON

RICK HUTCHESON.....

PLEASE EXPEDITE ATTACHED
LETTER TO CY VANCE.....AND
TREAT AS CONFIDENTIAL.

THANKS -- SSC

THE WHITE HOUSE
WASHINGTON
March 3, 1977

Jody Powell

The attached is forwarded to you
for your information.

Rick Hutcheson

Re: Letter from the President
to Dennis Brack, photographer
Black Star, Publishing Co.

Mr. Dennis Brack
Staff Photographer
Black Star Publishing Company
3609 Woodhill Place
Fairfax, Virginia 22030

THE WHITE HOUSE
WASHINGTON

3-3-77

To Dennis Brack

I thank you for
your letter and the
professional attitude
you have maintained
as a fine photographer -

Jimmy Carter

10

60 re. photo used on Equine cover

THE WHITE HOUSE
WASHINGTON

ACTION	FYI	
		MONDALE
		COSTANZA
		EIZENSTAT
		JORDAN
		LIPSHUTZ
		MOORE
	<input checked="" type="checkbox"/>	POWELL
		WATSON

- ☐ FOR STAFFING
☒ FOR INFORMATION
☐ TO PRESIDENT
TODAY

ACTION	FYI	
		ARAGON
		BOURNE
		BRZEZINSKI
		BUTLER
		H. CARTER
		CLOUGH
		FALLOWS
		HARDEN
		HOYT
		KRAFT
		B. MITCHELL
		B. RAINWATER
		SCHLESINGER
		SCHNEIDERS
		SIEGEL
		T. SMITH
		WELLS
		VOORDE

MR. JOEY ROWELL
The White House
Washington, D.C.

cc: Don Erickson
Pellegrini, Kaestle & Gross
Rex Granum

ESQUIRE

KICKING CARTER WHILE HE'S UP

WHY WAIT FOUR YEARS

WHEN IN

FIVE MINUTES

YOU CAN FIND OUT
IF YOU'VE BEEN HAD!

SEX IN THE SIXTIES:
WAS IT AS GOOD
AS THEY TOLD US?

HOT NEW
CLOTHES FOR A
SIZZLING SPRING

EXCLUSIVE!
ESQUIRE WRITER
BUSTED BY
SECRET POLICE

IS ILIE NASTASE
AS NUTS AS HE SEEMS?

HOW MEN CAN
GET ALONG
WITHOUT WOMEN—
MAY 66



THE WHITE HOUSE
WASHINGTON

March 3, 1977

Zbigniew Brzezinski

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

Re: FM of S. Korea re human
rights/aid

THE WHITE HOUSE
WASHINGTON

3-3-77

To Jbig -

Tell Cy I'd like
to see The FM of
S Korea while he's
in Washington re
human rights/aid.

J.C.

Electrostatic Copy Made
for Preservation Purposes

March 2, 1977

~~CONFIDENTIAL~~

TO: PRESIDENT CARTER

FROM: HAMILTON JORDAN *HJ.*

RE: FOLLOW-UP ON GOVERNORS' MEETING AND REQUEST

You indicated to me that you wanted to send a handwritten note to the Cabinet urging them to take the initiative in consulting with governors prior to decisions and announcements on key regional and state jobs. Also, the possibility of each Cabinet person designating one senior person on their staff to deal with Governors on a continuing basis on appointments. As I mentioned to you, we should foster the direct contacts and relationships and not be the political clearinghouse for all of these matters. I would suggest something like the following:

"It is important that you consult with the Governors in advance of your final decision on key regional and state positions in your department. Possibly a person on your staff should be designated to deal with the governors on a continuing basis on the subject of appointments.

"DETERMINED TO BE AN ADMINISTRATIVE MARKING
CANCELLED PER E.O. 12066, SEC. 1.3 AND
ARCHIVIST'S MEMO OF MARCH 16, 1983"

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for Preservation Purposes

From my personal experience as a Govenor, I know how important it is to have strong working relationships at the state and regional levels. Please let me have the name of a person who will assume this responsibility."

A note such as this should do it. From all the comments I heard at the Governors' Conference, little if any of this kind of contact is taking place. Most Cabinet members have been understandably preoccupied with developing relationships with the Congress - but the Governors represent collectively a powerful political force which can be helpful in the passage and implementation of your major programs.

cc: Jack Watson

THE WHITE HOUSE
WASHINGTON

March 3, 1977

Zbigniew Brzezinski

The attached should be delivered
to the Secretary of State as soon
as possible. Thanks.

Rick Hutcheson

Bahama Banks

THE WHITE HOUSE
SIGNATURE MUST BE SECURED

TO: Secretary Blumenthal DATE 3/2/77.....
Dept. of Treasury
Washington, D.C. 20220 NUMBER 2392.....

TIME REC'D 3:00.

RECEIVED BY *Michael Houston*.....

DELIVERED BY *NO*.....

RETURN RECEIPT TO *Rick Hatcher*, Staff Sec.

THE WHITE HOUSE
WASHINGTON

March 3, 1977

Charles Schultze

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

THE WHITE HOUSE

WASHINGTON

3-3-77

To Schultze, Blumenthal,
Vance

What can we do
about the Bahama
banks?

J. C.

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